



THE ECONOMICS OF AIR CARGO: THE CURRENT SITUATION, THE TRENDS AND THE CHALLENGES

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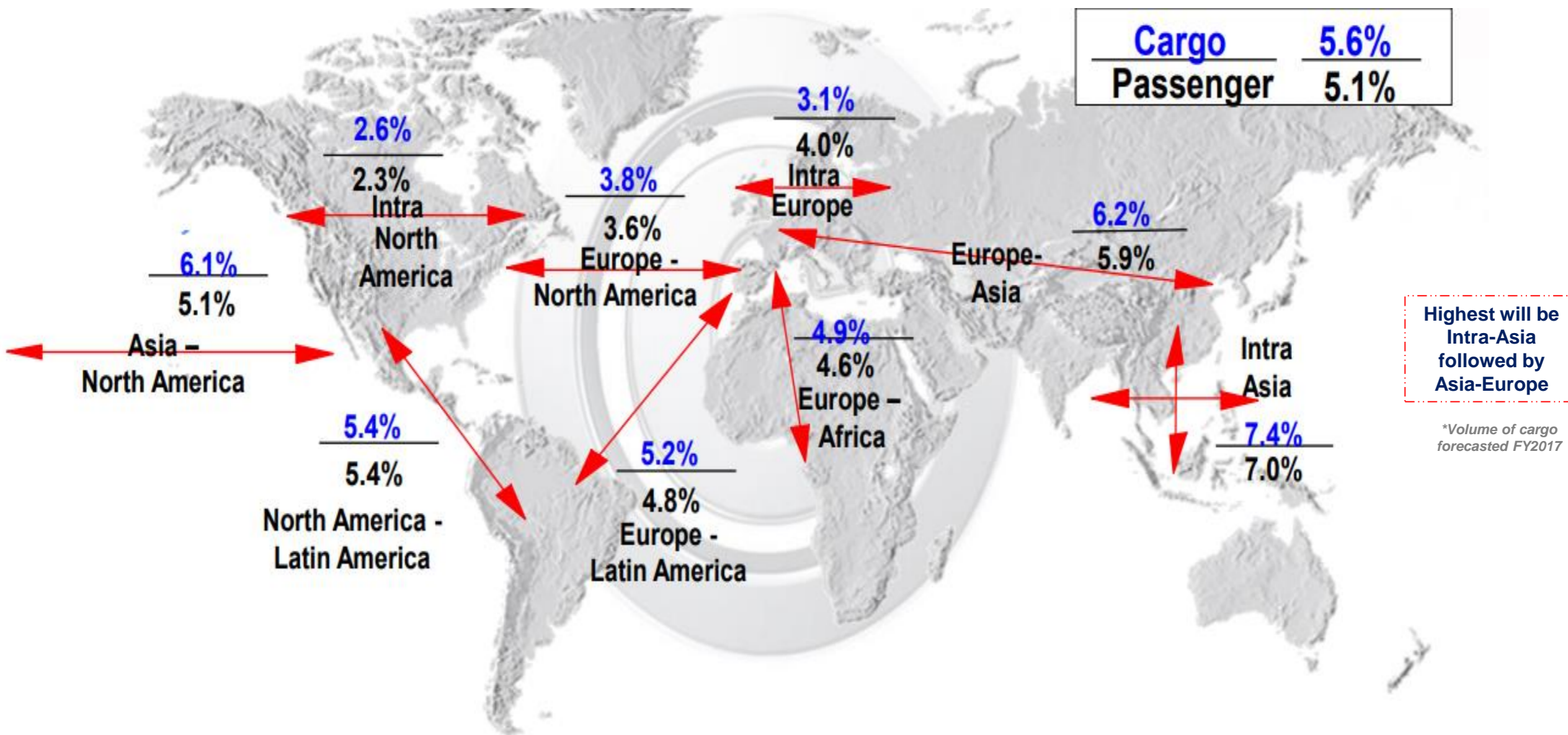
04 Q&A SESSION

• 01

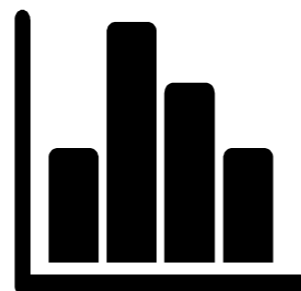
THE CURRENT SITUATION:
AIR FREIGHT GROWTH POSTS
ITS STRONGEST FIRST
HALF-YEAR SINCE 2010



Forecasted Global Market Growth of Cargo against Passenger until 2030

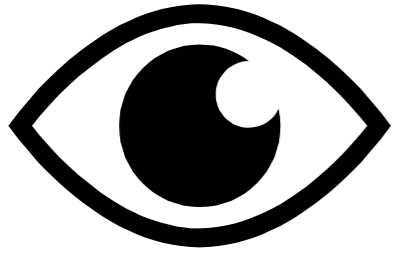


Source: ICAO - The Value Of Air Cargo - https://www.icao.int/Meetings/Regional-Symposia/AC-SP13/Documents/Presentations/S1_1.pdf



10.4%

Freight Tonne Kilometre (FTK)
year-on-year growth in H1 2017
compared to H1 2016



2017 Market Pattern Overview

H1 2017 is the strongest first half of the year, after rebound from GFC 2010.

The recent outperformance of airfreight is shown to be relative to wider world trade.

New export orders component of the global purchasing managers' index **(PMI) remains close to a six-year high** and crucially above the notional 50-mark that indicates rising orders, as per Chart 3.

Asia Pacific and Europe have the highest contribution and accounted for two-thirds of the annual increase in FTKs, as per Chart 1.

Best of the cyclical upturn in air freight has passed. Despite growing export orders, the new export orders component of the global manufacturing PMI has broadly tracked sideways since March.

Despite SA month-on-month growth decrement from May to June, **FTK shows strong upward trend since mid 2016**, as per Chart 2.

With the current level in June 2017, the measure is foreseen to be consistent with year-on-year FTK **growth remaining robust, in the region of 8%, during Q3 2017.**

Freight growth rate by airlines grouped by regions (2011-2017)

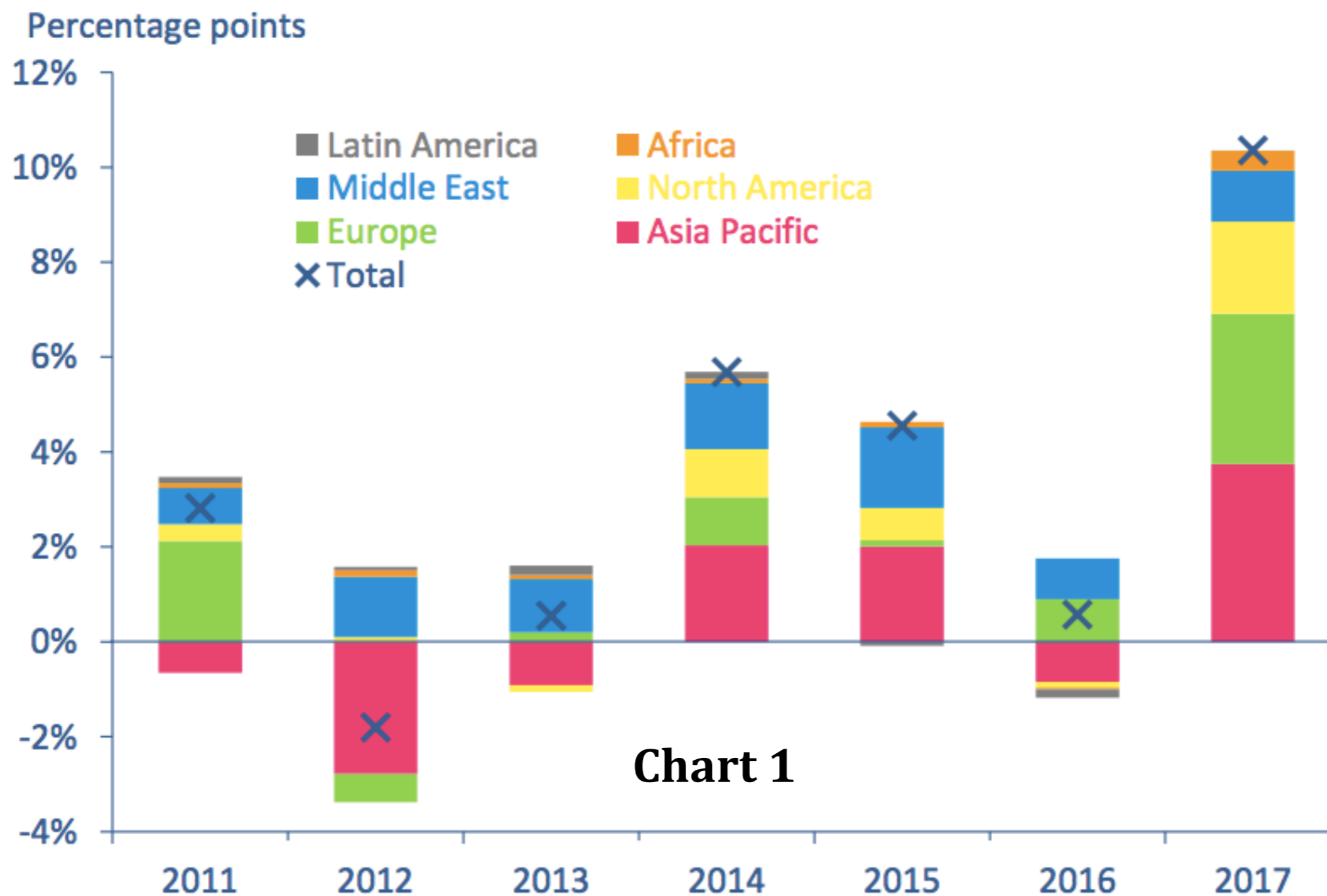


Chart 1

Sources: IATA Economics, IATA Monthly Statistics

Actual freight volume vs seasonally adjusted freight volume by months and by years (Jan 2014 – June 2017)

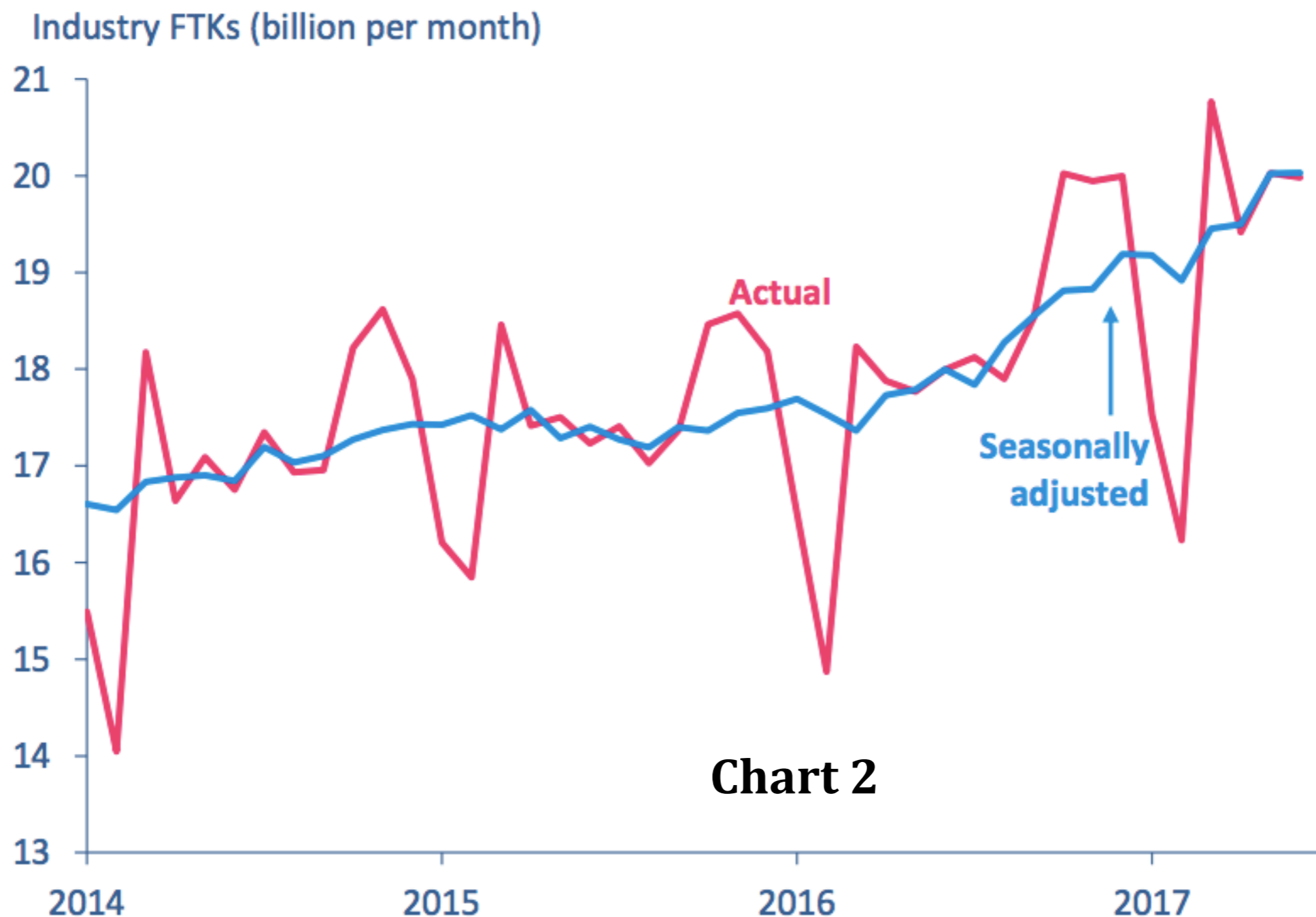
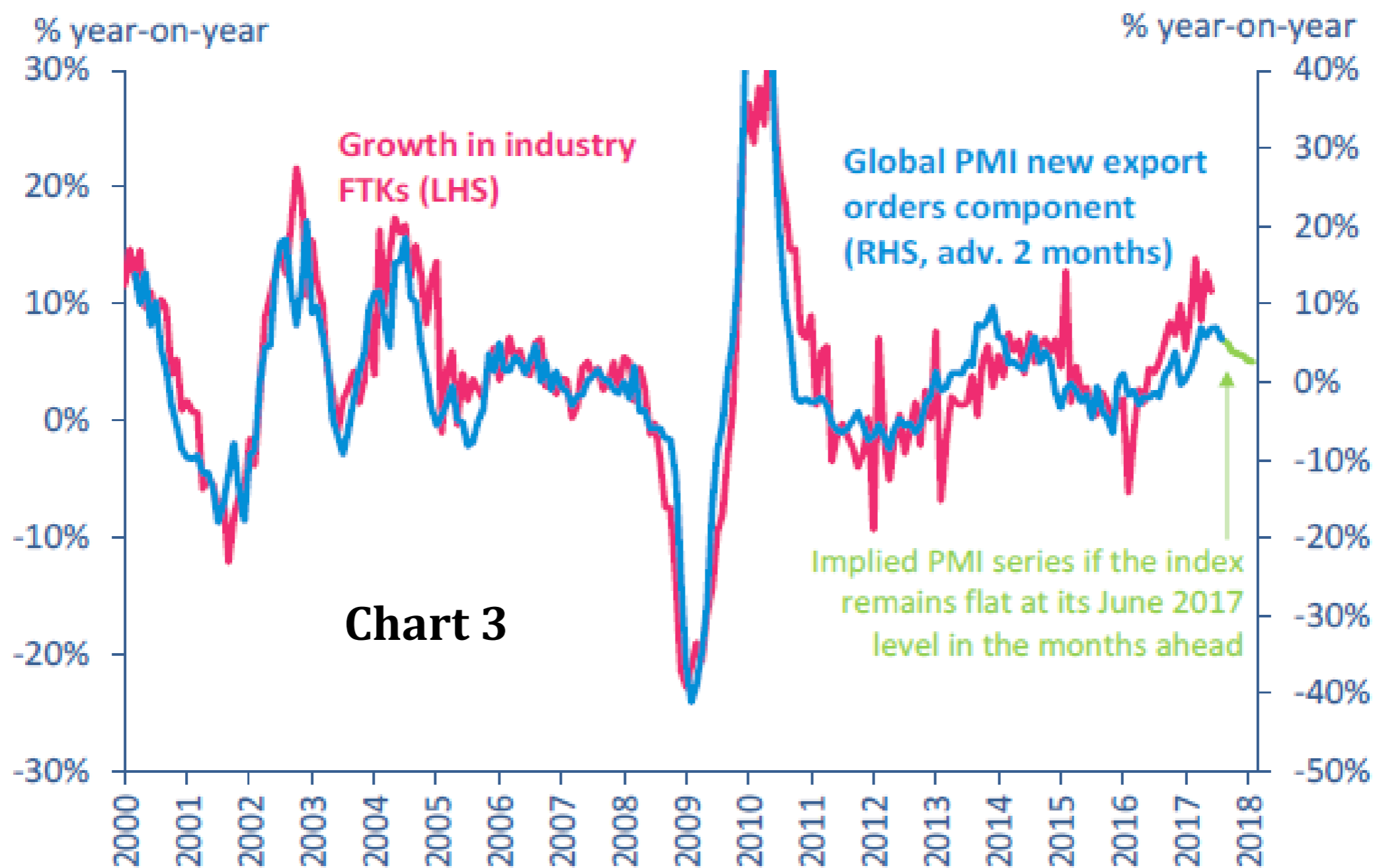


Chart 2

Sources: IATA Economics, IATA Monthly Statistics

Correlation between air freight growth and global new export orders (2000-2018)



Sources: IATA Economics, IATA Monthly Statistics, Markit

Forecasted global manufacturing PMI by region (Q3 2017 - Q4 2018)

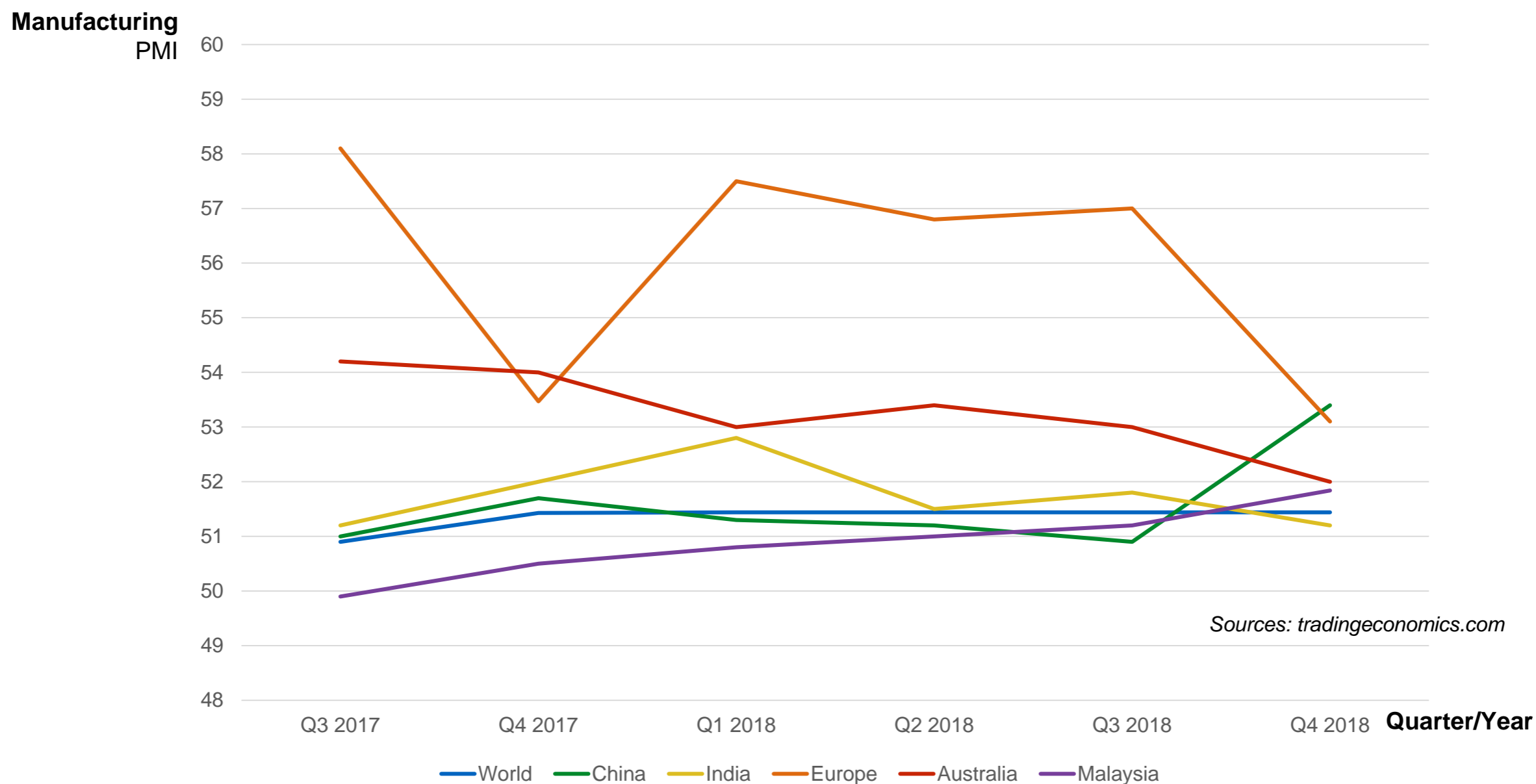
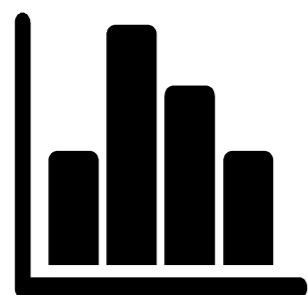


Chart 4



8%

Freight Tonne Kilometres (FTK) growth in Q3 2017,
against Q2 2017



10.4%

Freight Tonne Kilometres (FTK) growth in H1 2017,
against H1 2016



3.9%

Year-on-year five-year average growth pace,
2013-2017

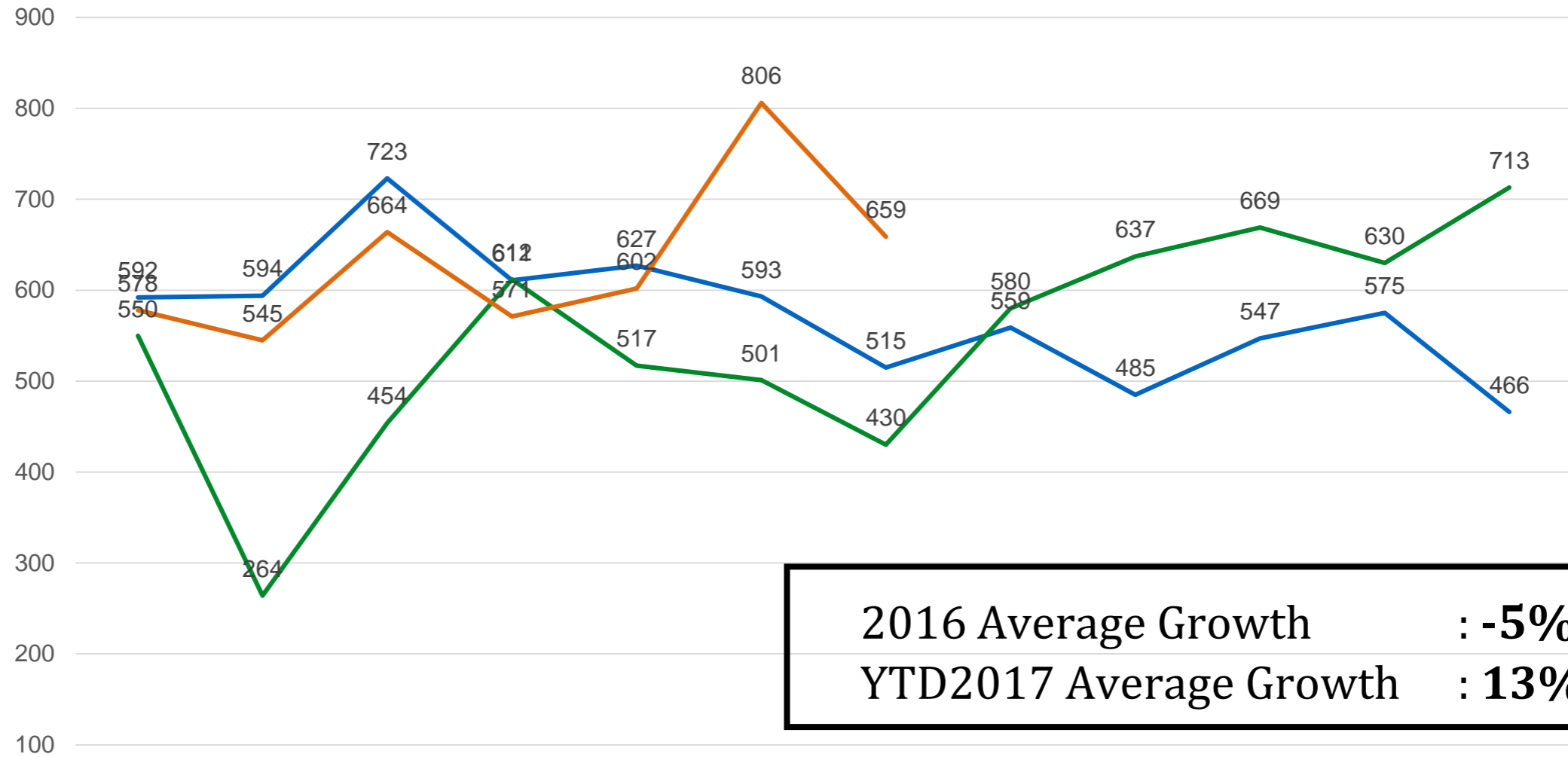
GLOBAL MARKET GROWTH BASED ON MH PERFORMANCE

•02





MH Performance Tonnage (Jan 2015 – Jul 2017)



2016 Average Growth : -5%
YTD2017 Average Growth : 13%

| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC |
|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 2015 | 592 | 594 | 723 | 611 | 627 | 593 | 515 | 559 | 485 | 547 | 575 | 466 |
| 2016 | 550 | 264 | 454 | 612 | 517 | 501 | 430 | 580 | 637 | 669 | 630 | 713 |
| 2017 | 578 | 545 | 664 | 571 | 602 | 806 | 659 | | | | | |



MH Freighter Network



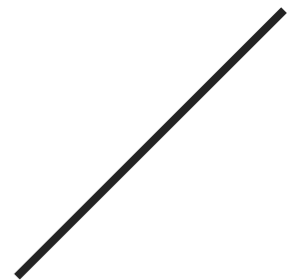
- MH Destination (Passenger only)
- MH Destination (Passenger + Freighter)
- ★ MH Destination (in Collaboration with Partner Airlines)

*MH Freighter Network as Northern Winter Schedule 2017



• 03

DIGITAL ECOSYSTEM
IS THE NEW BASIS FOR
COMPETITION

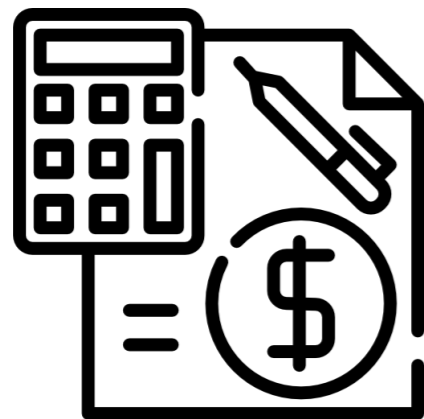


VALUE CREATION IN DIGITAL ECOSYSTEM

Driving values along three tracks:

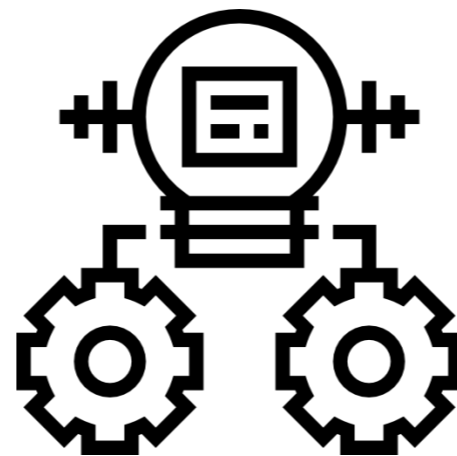
01

Creating new sources
Of revenue



02

Rationalizing
cost structure



03

Enhancing the speed
of technology adoption





6 Disruptive Key Pattern

01 **Expand marketplace reach**
Connecting fragmented shippers and agents
whenever, wherever

02 **Turn product into platforms**
Providing foundation for others to build upon

03 **Distribute product development**
Mobilizing many to create more

04 **Shorten the value chain**
Transforming fewer inputs
into greater value outputs

05 **Connect peers**
Fostering direct, peer-to-peer
connections

06 **Converge products**
Making $1 + 1 > 2$

- Should airline mainly focus on digital plays or start building the business models to leverage on both the physical and digital economies?
- How would a digital borderless ecosystem affect the relationship between the airline, agent and shipper?
- Should airline only value the current freight forwarding customers or could airline start liaising directly with shippers provided that the shipper has the sufficient infrastructure and has the capability to comply with the required rules of engagement?
- Innovate or die?

• 04

Q&A SESSION



THANK YOU.

